

**MEETING OF BOARD OF TRUSTEES  
FRIDAY 19 NOVEMBER 2021**

**Burges Salmon**

<b>TITLE</b>	<b>PRESENTER</b>	<b>ACTION</b>	<b>TIMINGS &amp; PAPER REFERENCE</b>
<b>Preliminaries</b>			
1. Welcomes, Apologies, Announcements	Chair		<b>0900</b>
2. Declarations of Interest	Chair		
3. Minutes of Previous Meeting - 24 September 2021	Chair	Approval	<b>Enclosed</b>
4. Actions & Matters Arising	Chair	Information	<b>Enclosed</b>
<b>Strategic Items</b>			
5. Vice-Chancellors Report & Questions	VC	Discussion	<b>0910</b> <i>50 mins</i> <b>Verbal/Presentation</b>
6. University Strategy	DVC & Provost	Discussion & Decision	<b>1000</b> <i>30 mins</i> <b>BT/21-22/014</b> <i>Appendices in Reading Pack</i>
7. Key University Risk Review	Registrar	Discussion & Decision	<b>1030</b> <i>20 mins</i> <b>BT/21-22/015</b> <i>Appendices in Reading Pack</i>
<b>BREAK 15 MINS</b>			
<b>Occasional Items</b>			
8. Annual Report & Financial Statements a. Audit Committee Annual Report b. Internal Auditor Annual Report c. External Auditor Annual Report d. Going Concern Statement e. Audited Financial Statements	COO	Discussion & Decision	<b>1105</b> <i>30 mins</i> <b>BT/21-22/016</b> <b>ADDITIONAL PACK 1</b>

9. Endowment Funds Annual Performance & Unitisation Report COO & University Treasurer Approval **1135**  
10 mins  
**BT/21-22/017**

10. Project Poppy COO & Dean of Health Sciences Discussion & Decision **1145**  
30 mins  
**BT/21-22/018**  
**ADDITIONAL PACK 2**

**LUNCH 45 MINS**

11. Annual Mental Health and Wellbeing Reports DVC & Provost and Registrar & University Secretary Discussion **1300**  
40 mins  
**BT/21-22/019**

### Standing and Operational Items

12. Chair's Report Chair Discussion **1340**  
10 mins  
**BT/21-22/021**  
*Appendices in Reading Pack*

13. Report from COO COO Discussion, some items for approval **1350**  
25 mins  
**BT/21-22/022**  
*Appendices in Reading Pack*

14. Students Union Accounts COO Discussion **1415**  
5 mins  
**BT/21-22/023**  
*Appendices in Reading Pack*

15. Report from DVC DVC Discussion, some items for approval **1420**  
20 mins  
**BT/21-22/024**  
*Appendices in Reading Pack*

16. Report from Registrar Registrar Discussion, some items for approval **1440**  
15 mins  
**BT/21-22/025**

**BREAK 15 MINS**

### Committee Reports

17. Report from Nominations Committee Chair of Nominations Approval **1510**  
10 mins  
**BT/21-22/026**

18. Report from Finance & Infrastructure Committee Chair of F&I Approval **1520**  
10 mins  
**BT/21-22/027**

19. Report from Audit & Risk Committee Chair of Audit & Risk Approval **1530**  
5 mins  
**BT/21-22/028**

<b>20.</b>	Report from EDI Oversight Committee	Chair of EDI Oversight	Information	<b>1535</b> <i>5 mins</i> <b>BT/21-22/029</b>
<b>21.</b>	Report from Remuneration Committee	Chair of Remuneration	Approval	<b>1540</b> <i>5 mins</i> <b>BT/21-22/030</b>
<b>22.</b>	Update on VC appointment Process	Chair of the Board	Discussion	<b>1545</b> <i>30mins</i> <b>BT/21-22/020</b> <i>Appendices in Reading Pack</i>

### Any Other Business

<b>23.</b>	Any Other Business			<b>1615</b>
<b>24.</b>	Date of Next Meeting: Board of Trustees Meeting – 4 February 2022			